



Brian Wahlbrink, *Sperry Farms*Jennifer Freeman, *Almond Board of California*Becky Jeffers, *Almond Board of California*







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NORTH AMERICA:
GROWING LOVE FOR
ALMONDS IN NEW WAYS
WITH NEW CONSUMERS

Jenn Freeman and Becky Jeffers

12.9.20



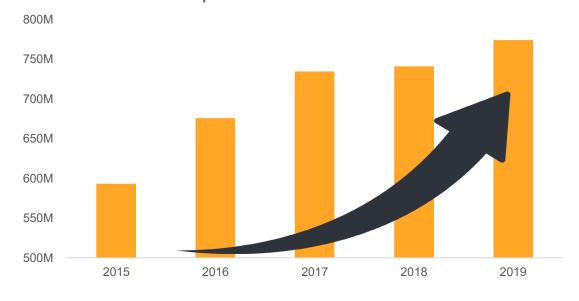


US MARKET OVERVIEW

US is the Largest Almond Market in the World

US Shipment Trend

5-Year Compound Annual Growth Rate: 3%



Market Opportunities

2020 Shipments +11% vs. YA through September

Consumers Believe Almonds are Healthiest Nut

Snacking on Almonds Alone is Lower with Millennials

Health & Immunity Trends

Market Watch-Outs

Pandemic Impact on Eating Habits

Oat Milk

MILLENNIAL OPPORTUNITY

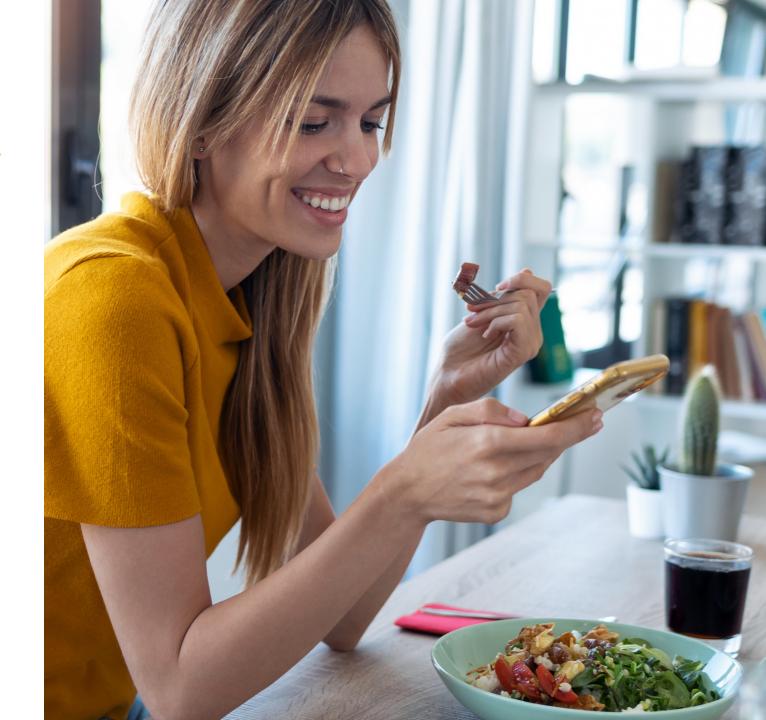
ONLY 27%

of Millennial households buy almonds alone for a snack (10% less than average US household)

Of Millennials who buy almonds alone as a snack, they

SPEND 25% LESS

than average US household

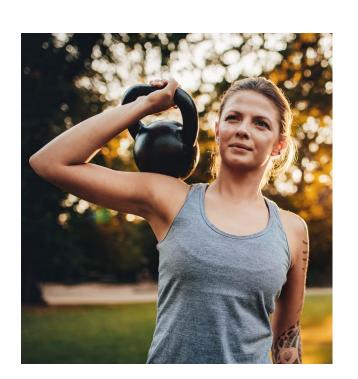


How ABC is Driving Growth with Millennials

California almonds[®]

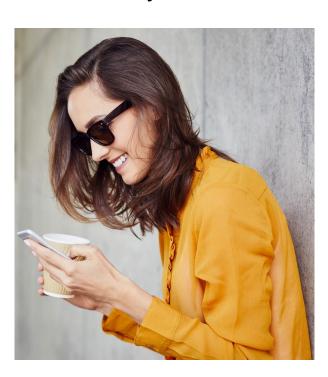
1

Make almonds part of their lives



2

Reach them where they are



Reaching Millennials in FY 19/20



New Advertising

Using Humor to Break Through to Millennials





Shared Beliefs Around Health

"Over 60% of millennials surveyed think their generation is more focused on health... But instead of focusing just on low-fat or low-calorie products, this generation has a **holistic view** toward health."

USA TODAY, 2019

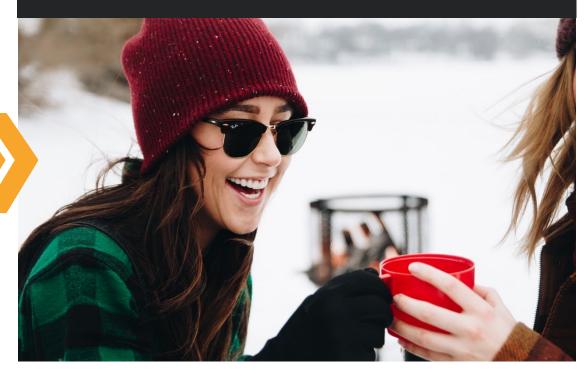


Message Evolution: Millennial Appeal Without Alienating Others

FROM: ALMONDS ARE NATURAL ENERGY-GIVING FUEL



TO: ALMONDS FUEL THE BEST YOU PHYSICAL + MENTAL + EMOTIONAL



New Break-Through Wrinkles Research





almonds.com

Natural Beauty Secret

Leam More

The Miami Herald

CHEW ON THIS

Eating <u>almonds</u> daily can reduce wrinkles: Study



Connecting Almonds to New Year, New You Resolutions



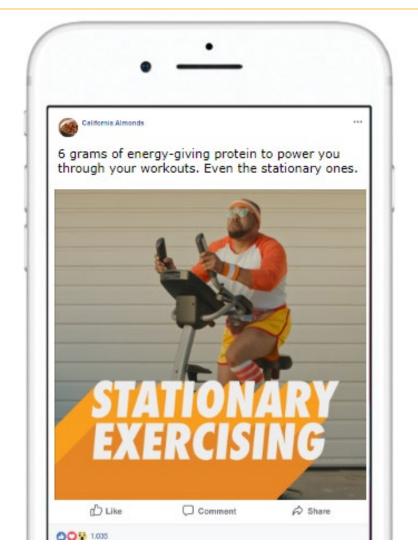
Corey Calliet, Celebrity Trainer Spokesperson

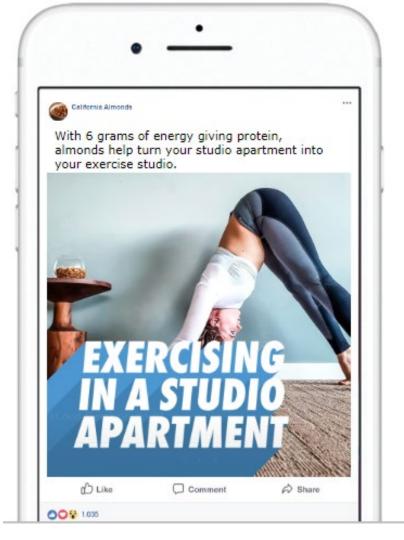


myfitnesspal

135,000 consumers logged eating almonds

Reaching Millennials Through Quarantine Social Media Advertising













Emerging Platforms Go Mainstream

Advertising on platforms used primarily by Millennials



First Time Advertising on E-Sports



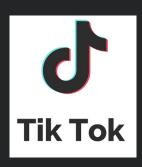
ENERGY-GIVING FUEL FOR GAME AFTER GAME







First-Ever TikTok "Cultural Moment"





#AlmondWalk

1.3B views

Learn Mor

Time for an #AlmondWalk. Get fueled with a can take your almond on a walk. Because wi natural, energy-giving protein, there's nothin almonds can't do. Including #AlmondWalk.

Opisclaimer
Sponsored by California Almonds

Fueled by 6 grams of natural protein



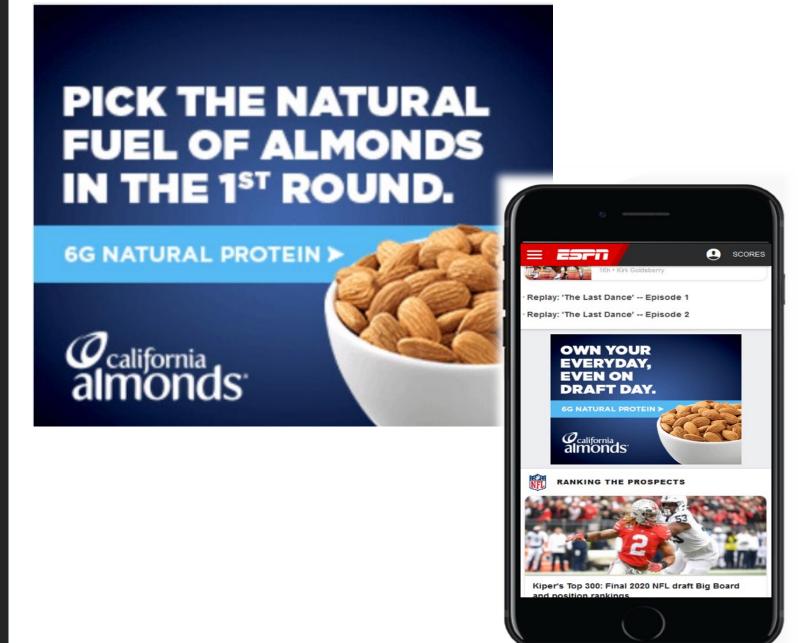
Capitalize on the Only Sports Event of Spring

With no live sports, and the Olympics postponed, we reached Millennials with a different sporting event.



NFL Draft Online Sponsorship





FY 19/20 Always Learning and Evolving

Looking Forward to FY 20/21



Connect at a Deeper Level

Research indicated Millennials strive to be their best selves.



New "Mental" Health Advertising and PR













Spokesperson Koya Webb, Wellness Influencer

First-Ever Digital Experiential Event to Give Back

LEVERAGE EXISTING COMMUNITIES



RALLY AROUND SHARED CAUSE



SPREAD THE MESSAGE









Reaching the Elusive Millennial

Evolved media tools to reach even more Millennials.



Even More Millennial Focused Media

Doubled Connected TV



90% of Millennials watch digital video

Custom High-Impact Digital



40%+ growth in reach

NEW: Amazon Alexa



Over half of owners are Millennials

Olympics 2021 Spokesperson Kerri

Walsh Jennings

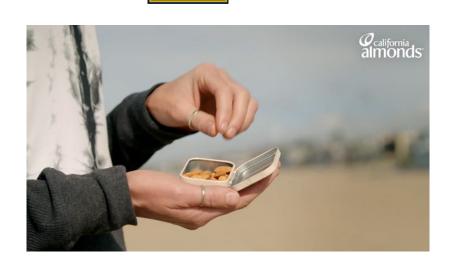


















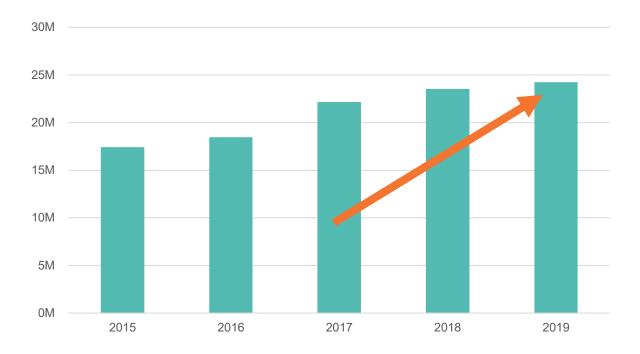
PONTE ALMENDRA

Mexico Market Review



MEXICO MARKET OVERVIEW

5-year Compound Annual Growth Rate: 5.5%



A Few Facts

New Market for ABC

Shipments 24 Million Pounds

Big Upside:

- Large population: 126 million
- Relevant health concerns weight, heart, diabetes
- Established almond milk market

Key Issues:

- Sugar Tax
- USMCA Free Trade Agreement
- Front of Package Labeling Requirements



Successful Savorists

WE KNOW OUR TARGET AUDIENCE



30.83% of Mexico 39 Million Adults





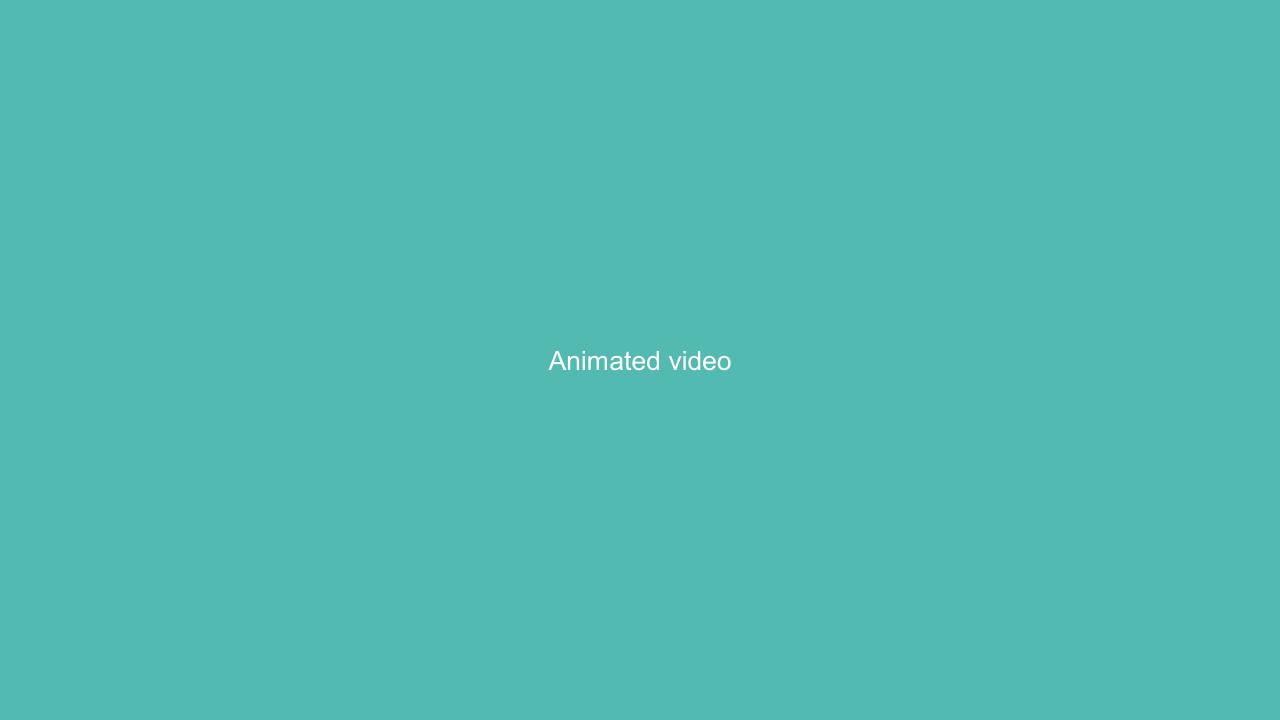
Becky Jeffers, Almond Board of California



PROGRAM HIGHLIGHTS

Mexico Market Review





Connecting with Consumers Where They Need Energy and Motivation

Increased Impressions by 114% over previous year using high impact outdoor and paid social.



Utilizing Researchto Drive Awareness and Usage

Key Stat: Increased
Earned Media Impressions
by 140% over previous year
leveraging nutrition research
studies like wrinkles and
heart health.



Consumo de almendras podría reducir arrugas

Children and 10,0000 A. North Convention



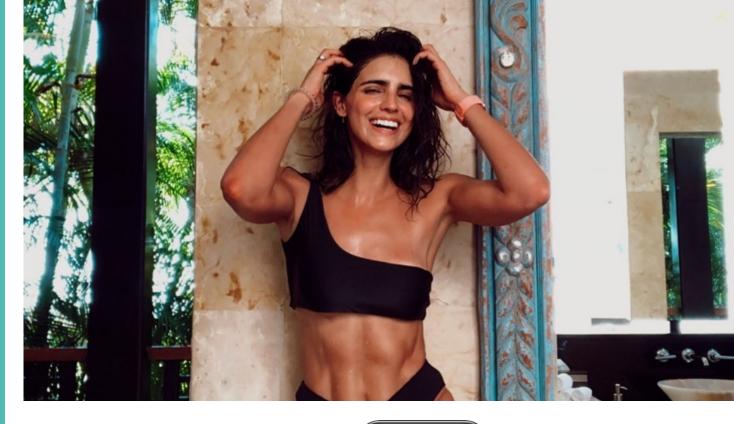
Las almendras, además de aportar proteínas y fibra, proporcionan vitamina E, la cual se





What's Next with: Barbara de Regil

Mexican actress known for her tough fitness regimen and loves almonds!





Partnership kicking off early 2021













