

Driving Global Demand for California Almonds

Richard Waycott, President and CEO Almond Board of California













Global Consumer Outlook

December 2014





almonds declared the perfect snack



ALMONDS: THE PERFECT SNACK

When your appetite is out of control, put down the chips and reach for almonds to not only satisfy your hunger but to also help you lose fat at the same time.

By Nicole Catanese on May 7, 2014

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žem. 30 dkg polohrubé mo riku znovu povalime, zředuchladnout. Rozmazené ry 1 l vody, 6 žloutků, 7 dkg so ny přísady smícháme s 2a žíce hořčice, umeleme na iy, 3/4 l vody, 0.15 hladkékru, 200 g mletého cukruž sypaném plechu. Možno p. el., Po vychladnutí vyršive.

dve poloviny a celé Vepi u plackou. Kraje ohnout i másla, 10 dkg mletého cu etany. a jablka opláchnem em: 200 g sorbitu a 4 žiou ukru, 1,5 l mléka. 30 min. len zalijeme rajčatovou s adle, do zavařovaček. Do cukr. 1 bilek, 2 dkg hládka lak se utře máslo.

istátní. Z masové směsí ohrubě mouky, pepř. K 22 dkg mášla, 180 g čo nladké mouky (extra), 1 aastrouhanou cibuli; D dětské krupice, 5 minu ne a nové kotení, most u a za 50 dkg práškové . 1 bobkový list, malá lž ody + hrubá), 25 dkg n polobrůt ře mouke.

Obsah kalorif 2 di ole), 30 dkg másla, 6 kny unky a rumu. Hovez r do zhoustne Dává se s snih. Formu vymažen s vysypaný a močíme s másla, 2 vejce, promi dou. Ddě šťávy + vysyn potřeme rybízovu n my a vypraculeme pá Almonds, perfect snack for health: Handful a day can keep heart healthy and beat the flab, results of six new studies conclude

Daily Mail, Wednesday, Dec 3rd 2014



Bazaar, May 7, 2014

Almonds For Skinny Snackers? Yes, They Help Curb Your Appetite

NPR, October 24, 2013



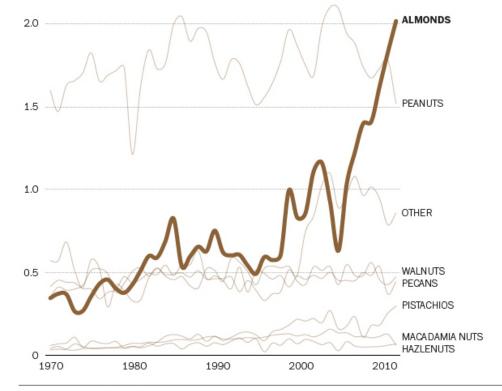
almonds are a leader

The rise of the American almond craze in one nutty chart

The Washington Post

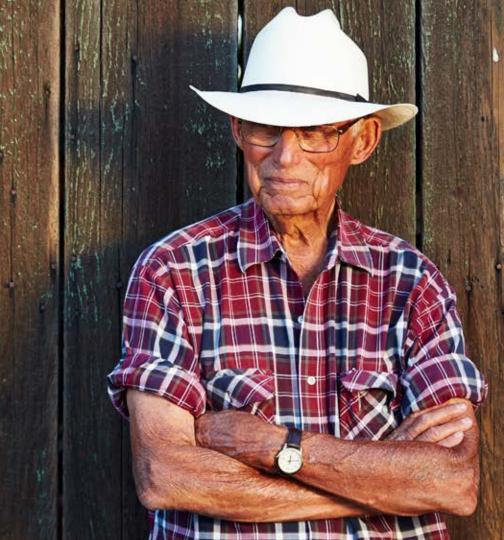
Almonds surpass peanuts in popularity

Annual U.S. per-capita nut consumption, in pounds, 1970-2012





- Health+
- Conscious
- ConsumingTransparency = Trust





Zem. 30 dkg polohrubé m jrku znovu povaříme, zřec vchladnout. Rozmrazené r I vody, 6 žloutků, 7 dkg s ny přísady smícháme s 2: žíce hořčíce, umeleme na ky, 3/4 I vody, 0,15 hladké čru, 200 g mletého cukru, sypaném plechu. Možno le). Po vychladnutí vytáho jrku znoveníme poveníme po

c dvě poloviny a celé Veg su plackou. Kraje ohne másla, 10 dkg mletého c province v posletene province v p

statní. Z masové smě ohrubě mouky, pep, 22 dkg másla, 180 g 22 dkg másla, 180 g ladké mouky (extra), nastrouhanou cibuli, dětské krupice, 5 mir ne a nové koření, mat vu a za 50 dkg práško 1 bobkový list, malá ody + hrubá), 25 dkg g polohrubé mouky,

a), 30 dkg másla, 6 i vuňky a rumu. Hov do zhoustnutí. Pak to zhoustne. Dává z sníh. Formu vyma a vysypaný a močir g másla, 2 vejce, pr bu. Obě šťávy + vy p potřeme rybízovo aný a vypracujeme.

BusinessWeek

Sustainable Could Become a Food Group

By Andrew Martin | October 02, 2014

In July the Dietary Guidelines Advisory Committee, a 14-member panel appointed by the Department of Health and Human Services and the Department of Agriculture, circulated a draft document that suggests Americans reduce their consumption of meat and dairy and eat more plant-based foods. The draft was based on studies showing that lowering meat consumption cuts greenhouse gas emissions, lessening the contribution our eating habits make to climate change. Final guidelines are due to be issued in late 2015.

The panel's embrace of sustainability has drawn fierce opposition from conservatives. The House Appropriations Committee instructed Agriculture Secretary Tom Vilsack, who is responsible for approving the final guidelines along with Health and Human Services Secretary Sylvia Mathews Burwell, to make sure the committee doesn't "pursue an environmental agenda." Capital Research Center,

Business Week, October 2014





"Values are more important to them (consumer) than competency....people care about people, not numbers."

Stan Erwine and Marilyn Hershey, Dairy Industry

Shared values



Our Neighbors are also Consumers

The Modesto Bee

Drought into the Senate

LIKELY TO DRY UP

WASHINGTON - Legislation ad

dressing California's drought reached an inconclusive high-water mark Tuesday, passing the House on a largely party line vote before tricking off to a bleak fate in the Senat House approved the California wa ter hill by a 230-182 margin. Califor pose it with varying degrees of se-

The Senate resistance and the bill authors' inability to reconcile comneting state interests effectively renders the stand-alone California Emergency Drought Relief Act a Capitol Hill orphan. Last-minute ef-LEGISLATION | Back page, Al2

Senate report blasts CIA tactics

INTERROGATIONS CRUEL, INEFFECTIVE

By JONATHAN S. LANDAY AND MARISA TAYLOR McClatchy Washington Bureau

WASHINGTON - The CIA held at least II9 people in secret overseas prisons, subjecting many to interre rations that didn't lead to high-level rists and that were more vicious than the agency disclosed to policy

"It's certainly fair to say that where almonds are grown, we create jobs

bill flows | As almonds grow, so do jobs and money in state



oned by the Modesto-based Almond Board of California projects a record \$7.3 billion in income to growers this year. California



NUTS' \$11 BILLION ECONOMIC IMPACT ON CALIFORNIA OUTLINED IN REPORT

The almond industry is gener- and other things in the gener

THE SENTINEL Overcast Weekly Forecast Sports Opinion Obituaries ONtap Calendar Shop TRENDING Foggy day schedules = New councils to face growth, challenges = Study; Almond crop generates 97,00 Home / News / In Focus / California Drought

Study: Almond crop generates 97,000 Valley jobs

apital public radio

POND TO CRITICS



And with millennials, the need for transparency and authenticity will only grow





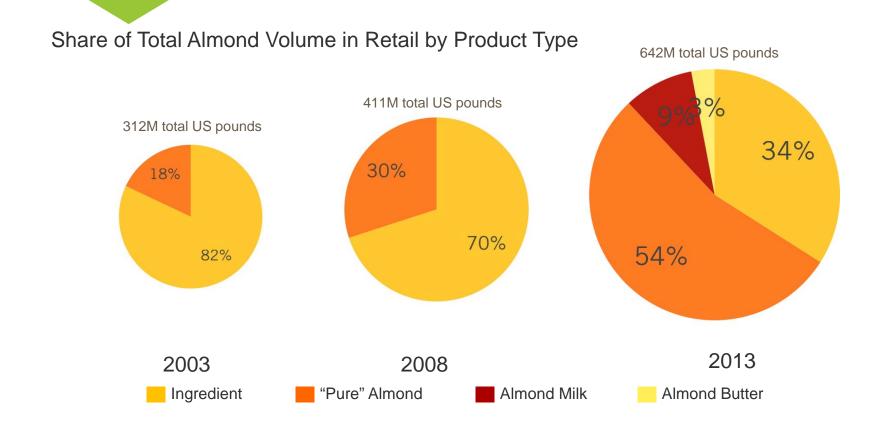
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So, why is this important?

Almonds out in front



LEADING FOR TOMORROW

almonds are a leader

vve are leaders

- Health+
- Conscious ConsumING
- Transparency =

Trust

