

December 7, 2016

## **Sustainability and Almonds: From the Orchard to the Shelf**

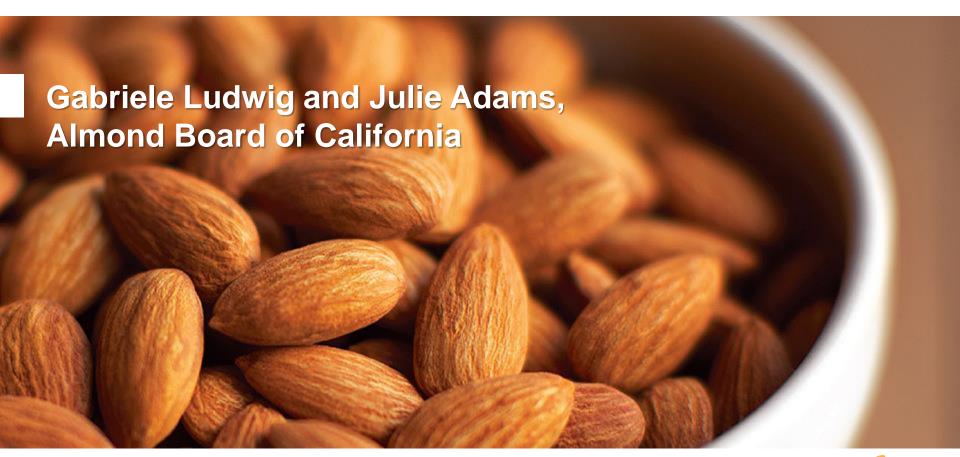
- Julie Adams, Almond Board of California (Introduction)
- Gabriele Ludwig, Almond Board of California (Introduction)
- Jeff Dlott, SureHarvest
- Tess Wilkins, Costco Wholesale
- Daniel Sonke, Campbell Soup Company
- Craig Duerr, Campos Brothers Farms











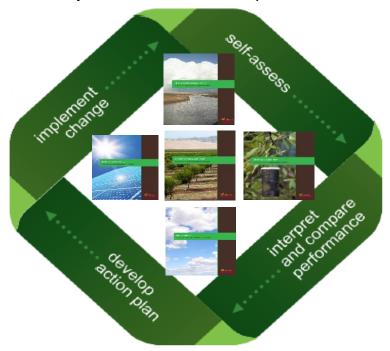




#### The CASP Approach

- Established in 2009, CASP encourages almond grower and handler self-assessment to track adoption of responsible farming practices
- Current CASP modules
  - Irrigation management
  - Nutrient and soil management
  - Air quality
  - Energy efficiency
  - Ecosystem management
  - Financial management
  - Pest management
  - Workplace and communities
  - NEW: Bee Health and Pollination

#### Cycle of Continuous Improvement

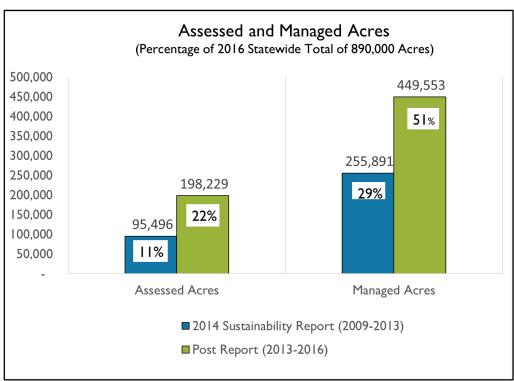




#### Self-Assessment of Practices

- Jump in acres assessed since 2013 season
  - Doubled from 11% to 22%
- More than 50% of managed acres
  - Managed acres are the total acres under management by companies that have completed an assessment



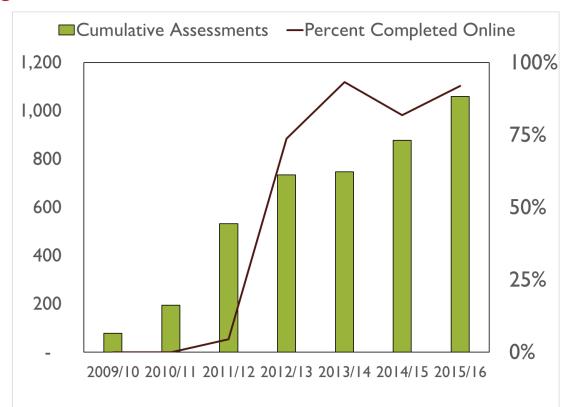




#### Self-Assessment of Practices

 Significant increase in the percentage of assessments completed online

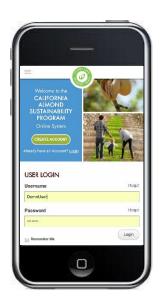




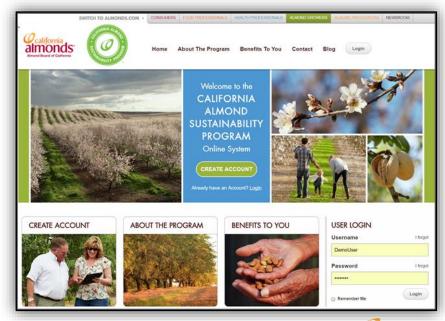


#### Self-Assessment of Practices

- 2016-2017: Investment in next generation online experience
  - New look and feel, improved user experience for phone, tablet, & desktop









### A Data Gathering Tool

- A Tool to have Data on grower and handler practices
  - CASP participation and the data to inform stakeholders and media



Through the California Almond Sustainability Program, we've achieved:

449,553

ACRES OF CALIFORNIA ALMONDS REPRESENTED BY ASSESSMENTS COMPLETED

3,173

SELF-ASSESSMENT MODULES COMPLETED

120

EDUCATIONAL WORKSHOPS WITH OVER 1,600 PARTICIPANTS 8

EDUCATIONAL SELF-ASSESSMENT MODULES

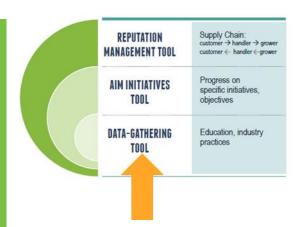
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RESEARCH-BASED CALCULATORS:

- · IMPROVING IRRIGATION
- FINE-TUNING FERTILIZED

1

PROGRAM DEVOTED TO CONTINUOUS IMPROVEMENT





#### A Tool for Grower/Handler Feedback

Confidential, customized benchmark reports by module and individual practice

Hold outreach events on grower relevant topics

		-	
7	Practice or Metric	Your Selection	Use Statewide
	Irrigation Management Module		
	INTRODUCTION AND GENERAL INFORMATION - IRRIGATION MANAGEMENT		
	ORCHARD ESTABLISHMENT		
1	Were you involved in this orchard's establishment?		82.7 %
2	Soil maps (e.g., NRCS soil series or web soil survey) were used to identify potential variations in soil texture, salinity, water holding capacity, or other factors.	Yes	61.8 %
3	Aerial or satellite photos (e.g., Google Earth) were used to identify potential variations in soil texture, salinity, or other factors.		46.0 %
4	Yield maps from the previous crop (almonds or another crop) were used to identify potential variations in soil texture, salinity, or other factors.		45.4 %
5	A GPS map of soil characteristics using sensing technology (e.g., EC, Veris (R) or SIS) was made and used to identify potential variations in soil texture, salinity, or other factors.		15.2 %
6	Backhoe pits were dug or deep auger/core samples were taken (guided by the above and other observed factors) in strategic places to determine:		
	6a. texture (percent sand, clay, silt) or saturation percentage		67.4 %
	6b. compaction layers or other soil stratification		70.9 %
	6c. salinity		63.3 %
	6d. pH		68.3 %
	6e. soil organic matter		60.2 %







### A Tool to Assist in Meeting Regulatory Requirements for Growers

Tools to simplify ILRP compliance and optimize N use



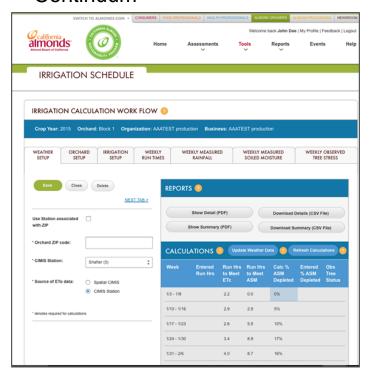
. Crop Year (Harvested):	2015	4. APN(s)	5. Field	d(s) ID
Member ID#:	ID for Coalition	4. Al H(0)	S. Field(s) ID	
3. Name:	Jessie A Santos	test2 Orchard 1		
CROP NITROGEN MANAGEMENT PLANNING		N APPLICATIONS/CREDITS	15. Recommended / 16. Actual Planned N	
6. Crop	Almonds	17. Nitrogen Fertilizers		
7. Production Unit	Pounds (kernel)	18. Dry/Liquid (lbs/ac)	60	
8. Projected Yield (Units/Acre)	0	19. Foliar N (lbs/ac)	0	
9. N Recommended (lbs/ac)	0	20. Organic Material N		
10. Acres	25	21. Available N in Manure/Compost (lbs/ac estimate)	0	
Post Production Actuals  11. Actual Yield (Units/Acre) -1		22. Total N Applied (lbs per acre)	60	
		23. Nitrogen Credits (est)		
12. Total N Applied (lbs/ac)		24. Available N carryover in soil (annualized lbs/acre)	0	
13. ** N Removed (lbs N/ac)		25. N in Irrigation water (annualized, lbs/ac)	0	
		26. Total N Credits (lbs per acre)	0	
14. Notes:		27. Total N Applied & Available (lbs per acre)	60	
		PLAN CERTIFICATION		
28. CERTIFIED	BY:	29. CERTIFICATION MET	HOD	x
		30. Low Vulnerability Area, No Certification	n Needed	
		31. Self-Certified, approved training program attended		
DATE:		32. Self-Certified, UC or NRCS site recommendation		
		33. Nitrogen Management Plan Specialist		



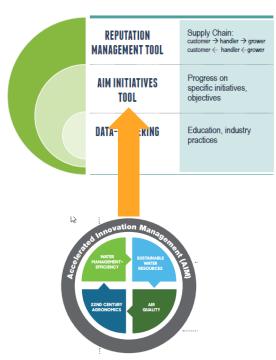


#### A Tool to Support AIM Initiatives

 Irrigation calculator and revised irrigation module in support of Irrigation Improvement Continuum





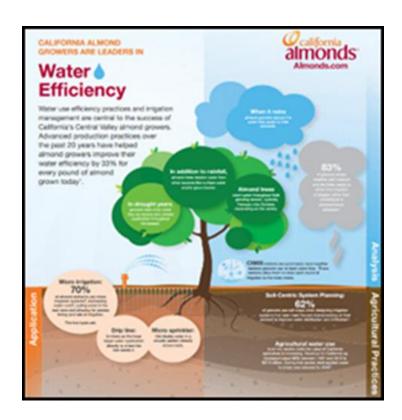




#### A Tool to tell Our Story – with Facts

Through Almond Board research programs, almond farmers have been funding water efficiency research since 1982 with over 90 projects funded to date.

- Over the past 20 years, almond growers have improved their water use efficiency by 33%, producing more crop per drop.
- 70% of almond orchards use micro-irrigation, applying water directly in the root zone, and allowing for precise timing and rate of irrigation.
- 83% of growers practice demand-based irrigation using a combination of weather data, tree demand data, and/or soil moisture data



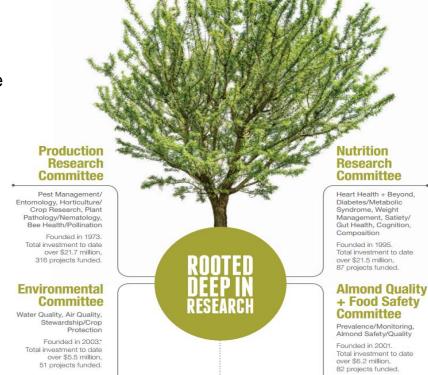


Telling our Story with CASP is Supported by the Research at the Almond Board of California

 Consistently funding and executing initiatives since 1973

 Total investment since 1973 of more than \$50 million to date.

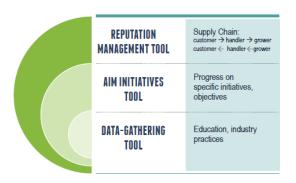
→ Tradition of Continuous Improvement





#### A Tool to Help Meet Buyers Interest & Concerns

- Have more questions from almond buyers about sustainability
  - Over last 2 years multiple meetings/webinars with key almond buyers re sustainability
- Simply having a program that has been in place since 2009 impresses
- Having data re certain practices helpful
  - E.g. how widespread is micro irrigation adoption?
- Working now to see how can leverage the CASP further for individual handlers
  - At the industry Round up this morning, we heard that documenting sustainable practices is a way to build <u>confidence</u> with buyers and consumers
  - Jeff Dlott will be presenting next on creating opportunities to leverage CASP in the supply chain









SureHarvest

## The Almond Supply Chain







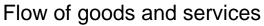
Bolthouse	Campbells	Campbells	Campbells Q
CHUNKY	& Steal Fiel	Terms less trenselle	Goldfish
Kelsen	Milano	Race.	Permisson Facus
Clum	Prego	Spagnetho	(SWANSON)











- Value generation at each link
- Value attributes
  - Inherent: taste, nutrition, safety
  - Added: transparency, sustainability, assurance





Connecting \_\_\_\_ CASP



## The Almond Supply Chain







Bolthouse	Campbells	Campbells	Comprists Q
Christy	⊕ Stouffer	Name and Street of Street	GARA
Q Kelsen	Milano	Race.	hamicalan
Clum	Prego	Spacetra	(SHANSON)
Mo			









Value attributes based on information and flow

Bi-directional, clearly linking demand and supply

How produced? Where from? Other attributes







#### CASP's Core Information Attributes

- Breadth and Depth?
- Credibility and Rigor?
- Supply Chain Relative Importance?
- Assurance?





Imgation Management

Nutrient and Soil Management

Air Quality

Energy Efficiency

Pest Management

Ecosystem Management

Financial Management

Workplace and Communities

Bee Health and Pollination

## ALTERNATIVE FORAGE FOR POLINATORS

5 Hedgerows of flowering shrubs, such as coyote brush, were maintained along at least some edges of the farm or facility to provide alternative nutrition sources for managed and native pollinators and pest natural enemies.

- Yes
- No
- Not applicable





## Breadth and Depth











Irrigation Management

Nutrient and Soil Management

Air Quality

Energy Efficiency

Pest Management

Ecosystem Management

Financial Management

Workplace and Communities

Bee Health and Pollination

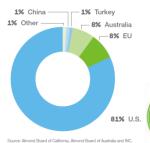
Sustainability Areas Covered by Practices and/or Metrics	CASP Self- Assessment Program	Global GAP	Rainforest Alliance - SAN	SCS Certified Sustainably Grown
Land: Soil Management	Yes	Yes	Yes	Yes
Land: Nutrient Management	Yes	Yes	Yes	Yes
Land: Conversion/Degradation	Yes		Yes	Yes
Atmosphere: GHGs	Yes		Yes	Yes
Atmosphere: Air Quality	Yes			Yes
Water: Use	Yes	Yes	Yes	Yes
Water: Quality	Yes	Yes	Yes	Yes
Integrated Pest Management	Yes	Yes	Yes	Yes
Biodiversity	Yes	Yes	Yes	Yes
Energy Use	Yes	Yes	Yes	Yes
People: Human Resources	Yes	Yes	Yes	Yes
People: Communities	Yes		Yes	Yes
Increase Revenue	Yes			Yes
Total No. of Areas Covered	13	8	11	13
% Total No. of Areas Covered	100%	62%	85%	100%



## Credibility and Rigor



#### **WORLD ALMOND PRODUCTION 2015/16**











	ISEAL Principle	CASP Self- Assessment Program	Global GAP	Rainforest Alliance - SAN	SCS Certified Sustainably Grown
	Sustainability	92%	100%	75%	75%
	Improvement	83%	100%	50%	100%
_	Relevance	100%	100%	100%	83%
	Total Rigor	83%	75%	50%	61%
	Engagement	92%	75%	100%	100%
	Impartiality	100%	100%	83%	100%
	Transparency	83%	67%	44%	56%
	Accessibility	89%	78%	67%	67%
	Truthfulness	100%	100%	83%	83%
	Efficiency	100%	67%	83%	100%
	% of Total Points	92%	85%	74%	82%



#### Supply Chain Relative Importance: Bee Health & Pollination?

- Critical to production, high interest by consumers
  - Opportunity to ask our panel members
- Expert content & best practices captured in new CASP module
- Next generation CASP technology to simplify information management















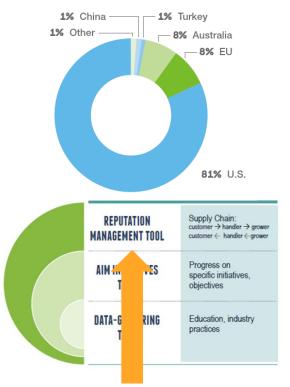






#### Supply Chain Confidence: Assurance

- Range of approaches each with benefits & costs
  - Assessment
  - Verification of implementation
  - Certification to a standard
- Key value propositions
  - Creating enough value at each link in the supply chain to be economically sustainable
  - Driving out costs, e.g. reducing redundancy
- Next steps are to engage supply chain partners to collaborate on assurance solutions
- We are very fortunate to get started today
  - Our panel members coming up next!

















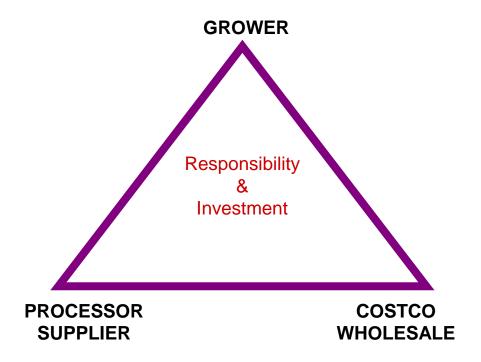
# **Tess Wilkins, Costco Wholesale**







## The Relationship





#### Costco / ApisM Program: 2014 - 2015

#### Costco PhD Scholar - \$150,000

- 1st MSU
- 2nd U of Minn

#### **Tech Transfer Teams - \$585,000 + BeeKeeper Funds**

- Real time national data made available electronically.
- Most robust data base globally
  - 96 Keepers
  - 491,000 hives
  - Reduced colony loss by 6% (29,500)
  - \$7.4M in savings @ \$250/hive

### Long Term Stock Improvement (breeding program) - \$420,000

- World's 1st Honey Bee Germplasm Repository w/cryopreservation protocols & repository techniques
- New bee genetic material in the US in 90 years
- Recognized as a National Treasure by USDA







### **Traceability**

**Traceability** is the ability to verify the history, location, or application of an item by means of **documented** recorded identification.

Verified by Third Party As Needed







## Diverse Portfolio



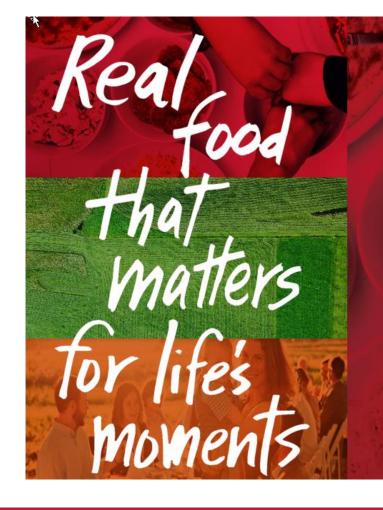




## 12 Brands with Sales Exceeding \$100 Million







We make real food for real people. They trust us to provide food and drink that is good, honest, authentic, and flavorful—made from ingredients that are grown, prepared, cooked, or baked with care.

People love that our food fits their real lives, fuels their bodies, and feeds their souls.











#### ABC Sustainability and Almonds

"As farmers we consider ourselves the original stewards of the environment. Our livelihood depends on the sustainability of our land and our ability to harness and responsibly use all that Mother Nature provides"

**Tony Campos** 

\*As with Food Safety, documentation......



